

ENSURING STRATEGIC RESILIENCE THROUGH HAIKU PATTERNS

REFRAMING THE SCOPE OF THE "MARTIAL ARTS"
IN RESPONSE TO STRATEGIC THREATS¹

ANTHONY JUDGE

俳句 : *Haiku, petit poème extrêmement bref visant à dire et célébrer l'évanescence des choses.*

INTRODUCTION

The General Assembly of the World Academy of Art and Science (Zagreb, November 2005) had as its theme the *Future of Knowledge (Evolutionary challenges of the 21st century)*. The meeting was accompanied by an invitational NATO Advanced Research Workshop on Security in Knowledge-based Society (*Developing resilience in societies at risk and threatened by terrorism*). Some participants attended both events. As was pointed out by Pieter Drenth (All European Academies), the distinction between "art" and "science" in English is bridged and encompassed, in some other European languages at least, by variants of the single German term "*wissenschaft*". This can be well translated by "ways of knowing".

With regard to any distinction between art and science, it was also pointed out that the military and security preoccupations of NATO strategists and tacticians can also be understood in terms of "martial arts" -- notably as articulated in classical texts on strategy favoured in western military academies (cf Sun Tzu, *The Art of War*; Miyamoto Musashi, *The Book of Five Rings: the classic guide to strategy*). In this particular sense the "arts" were well represented on that occasion in the NATO event, whether or not the aesthetic dimensions were considered by participants in the WAAS event as meriting as much attention by the "sciences" -- despite the aesthetic qualities characteristic of the most fundamental theories extolled by scientists.

One particular WAAS workshop was however devoted to the "organization of knowledge for human benefit" in which the aesthetic dimension was emphasized as fundamental to the comprehension and organization of complexity, and the mnemonic requisites of its communication and memorability in policy-making (cf *Union of Intelligible Associations: remembering dynamic identity through a dodecameral mind*, 2005).

The following argument endeavours to draw together these various cognitive threads through an

¹ Published in *Journal of the Interdisciplinary Crossroads*, Volume 2, No. 3, December 2005 [text]

exploration of the Japanese art of *haiku*, notably in the light of references to it by Swedish Ambassador, Kai Falkman, who participated in both the WAAS and NATO events. Falkman, President of the Swedish Haiku Society, focused on the interest in this art form of Dag Hammarskjöld, a writer of *haiku*, who during his mandate as Secretary-General of the United Nations, was especially preoccupied with security issues. UNESCO, one of the funders of the WAAS gathering, featured *haiku* through the website of its Italian National Commission, in collaboration with the World Haiku Club, on the occasion of World Poetry Day in 2002.

CONVENTIONAL ATTRIBUTES OF HAIKU

The following comments on *haiku* benefit notably from the insights of Kai Falkman (*The String Untouched*, translation of *En Orörd Sträng*, Ordfront, 2005).

[Politics needs poetry - so hooray for Herman Van Rompuy](#)

Tribute by former poet laureate, [Andrew Motion](#) (*The Guardian*, 20 November 2009), on the occasion of the election of the first [President of the European Council](#)

The first "President of Europe" has been presented as a person with considerable skill in achieving a degree of political harmony under difficult circumstances. He is also widely known -- as "Haiku Herman" -- for his writing of *haiku* (published on his [personal website](#)). The argument below explores the relevance of the insight implied by *haiku*-writing skills to the challenges of future global strategy. The possibility has also been examined with respect to an early concern for Europe ([Poetic Engagement with Afghanistan, Caucasus and Iran: an unexplored strategic opportunity?](#) 2009) and the more general concern ([Strategic Jousting through Poetic Wrestling: aesthetic reframing of the clash of civilizations](#), 2009). Possibly Herman Van Rompuy could promote a conference on poetry and strategy as previously outlined ([Proposal for an Exploratory International Conference: Poetry-making and Policy-making](#)).

Haiku is essentially a very short poem depicting a specific experience in nature or in a human context. It is contrasted with a related form, *senryū*, which tends to be about human foibles while *haiku* tend to be about nature -- *senryū* are often cynical or darkly humorous while *haiku* are serious.

The traditional Japanese rules for *haiku* require the use of 17 syllables grouped into three lines composed of respectively 5-7-5 syllables. These rules are applied in a multitude of languages by a worldwide "haiku movement" (cf World Haiku Club; Haiku International Association) [more]. The emphasis is clearly placed on succinctness and appropriateness, requiring extremely careful consideration of the pattern of words used and the effect they together create. The superfluous is excluded. In the words of Antoine de Saint Exupery, "Perfection is achieved, not when there is nothing more to add, but when there is nothing left to take away."

Non-Japanese *haiku* poets have explored an even more abbreviated 3-5-3 form of *haiku*, as explained by Keiko Imaoka (*Forms in English Haiku*) in discussing the linguistic circumstances that necessitate shorter English *haiku* to be more loosely structured than Japanese *haiku*:

Over the years, however, most haiku poets in North America have become aware that 17 English syllables convey a great deal more information than 17 Japanese syllables, and have come to write haiku in fewer syllables, most often in three segments that follow a short-long-short pattern without a rigid structure. This style is called by some "free-form" haiku.

The core feature of *haiku* is an experience described in a concrete image designed to evoke the same experience in the reader. A good *haiku* is not simply a static description. Three valued attributes are:

- embodiment of a transformation -- possibly with a surprising ending and/or a lingering poetic atmosphere. This may be catalyzed by describing an impression characteristic of one sensory organ through words normally descriptive of the impression through another. Images may be connected in a surprising way, possibly by changing perspectives calling for movement between them. Thinking is surprised and changes direction. Metaphors are however rarely used in *haiku*, because the image is expected to speak for itself and not be compared with something else in order to be accentuated or transformed in significance. However it is consequently recognized as a form that is wonderful for metaphorical descriptions. In contrast to this view, many of Matsuo Basho's *haiku* use metaphor and allegory to great effect [see poems].
- capacity to hold several layers of meaning that may be discovered or explored -- possibly subsequently on reflection, or over a period of time. This may be achieved by using a proximate image like a fractal to imply the larger context of which it is a detail. Indirect insight is typical of *haiku*.
- act as a container for deep meaning, as characterized by a sense of poignancy, being touched, existential tragedy, or inevitability beyond conventional frameworks. It offers a value-charged integrative perspective.

Stress is placed on the concreteness of the images. Purely abstract or intellectual concepts are not considered valid *haiku* -- irrespective of their conformity with the formal rules or the value of the experience they may engender. Meaningful insights overtly expressed are considered as an imposition, potentially alienating to the reader. This is an implicit aesthetic that is discovered by a receptive sensitivity rather than an invasive technique. A degree of detachment or distance is valued. Although the concrete images may be anchored in the immediate or distant past -- perhaps specifically associated with a season - the effect sought is an experience in the present moment, the immediate here and now (cf. Kate Hall, *Mirroring the Moment*, 2001).

In discussing a related art form, *haiga*, Susumu Takiguchi (*Haiga: this delicious cocktail of art, poetry and calligraphy*, *World Haiku Review*, 3, 2, December 2003) provides the aesthetic framework for *haiku*:

... let us look at the three values of Japanese art and literature. Shin-zen-bi has long been a target which the Japanese have traditionally aimed to achieve in almost all their art forms, whether they are in the realm of literature, art or martial disciplines. It is a concept which points to an ultimate state of universality where shin (truth) in human epistemology, zen (goodness) in human ethics and bi (beauty) in human aesthetics are all combined to form a comprehensive and balanced value system, which makes the pursuit of these art forms both meaningful and worthwhile. Such holistic approach to life or culture is typical of Japanese pursuit and runs through more or less all forms of arts in Japan. In the case of haiku, perhaps the dominant element is truth, followed by beauty, with goodness as the factor least sought. This is largely due to the influence of Basho. His central theme of haikai was fuga-no-makoto (poetic sincerity, honesty and truth).

This true-to-life sincerity of *haiku* is called *makoto*.

SEMANTIC AND EPISTEMOLOGICAL POTENTIAL OF *HAIKU*

In reviewing current approaches to *haiku*, A.C. Missias (*Contemporary Haiku: Origins and New Directions*) notes that: *So, what characterizes a haiku today? This is not an easy question to answer. Certainly, the majority of haiku currently written in English do not conform to the 5-7-5 syllable pattern typical in Japanese, nor do they always concern nature topics; however, all of these divergences are matters of ongoing debate within the haiku community.*

Haiku is more than a form of poetry; it is a way of seeing the world. Each haiku captures a moment of experience; an instant when the ordinary suddenly reveals its inner nature and makes us take a second look at the event, at human nature, at life. It can be as elevated as the ringing of a temple bell, or as simple as sunlight catching a bit of silverware on your table; as isolated as a mountain top, or as crowded as a subway car; revelling in beauty or acknowledging the ugly.

What unifies these moments is the way they make us pause and take notice, the way we are still recalling them hours later, the feeling of having had a momentary insight transcending the ordinary, or a glimpse into the very essence of ordinariness itself.

Masako K. Hiraga (*'Blending' and an Interpretation of Haiku: A Cognitive Approach*, 1997) has explored the function of *haiku* in relation to conceptual blending. This is described as :

Conceptual blending has a fascinating dynamics and a crucial role in how we think and live. It operates largely behind the scenes. Almost invisibly to consciousness, it choreographs vast networks of conceptual meaning, yielding cognitive products, which, at the conscious level, appear simple. Blending is governed by uniform structural and dynamic principles and by optimality constraints. The theory of conceptual blending has been applied by scores of researchers, in cognitive neuroscience, cognitive science, psychology, linguistics, music theory, poetics, mathematics, divinity, semiotics, theory of art, psychotherapy, artificial intelligence, political

science, discourse analysis, philosophy, anthropology, and the study of gesture and of material culture. (More on <http://markturner.org/blending.html>)

Dag Hammarskjöld was especially struck by the semantic and mnemonic role of *haiku* as he noted in his first *haiku* poem (1959):

*Seventeen syllables
opened the door
to memory and meaning*

Beyond the merits of aphorisms or epigrams (cf VSM de Guinzbourg, *Wit and Wisdom of the United Nations: proverbs and apothegms on diplomacy*, 1961), a *haiku* might be understood to be a form of semantic catalyst. From a learning perspective it might be understood to be in a class similar to a koan or a mantra in spiritual education. It is a trigger for surprising experiential insight through evoking an unfamiliar pattern of associations to sustain the emergence of such an insight. Zen writer R H Blyth defined a *haiku* as 'the expression of a temporary enlightenment in which we see into the life of things'.

This philosophical or spiritual emphasis is highlighted in the words of one web commentator:

Most people today are familiar with the old saying, "Tao is beyond words, thoughts and expression." What students may not be familiar with is that two countries, namely Japan and China developed schools of poetry and literature in order to 'paint' a subtle pattern by way of the Haiku in Japan and in China by such early poets as Han Shan (Cold Mountain), hermit and wildly eccentric Taoist...

Haiku as a Zen art form is most interesting in revealing the pattern (or Li). Basho, the wandering Japanese Taoist poet... sought to lead others to see the Li or Pattern as a flash or sudden insight... Basho, like most of Li or Pattern School sought always to be at one with nature and the four seasons, each poem expressing a sudden vivid awareness that comes from this harmony with Tao. The Japanese take the Li or Pattern method and turn it into actually a very strict but aesthetic art form. [more on <https://www.onlineclarity.co.uk/friends/forumdisplay.php?7-Open-Space>

According to his disciple Doho, Basho would "enter into the object, the whole of its delicate life, feeling as it feels. The poem follows of itself." (cf Takahashi, Shinkichi, *Afterimages: Zen Poems*, 1972). The approach to "seeing the pattern", emphasizing direct and immediate experience without defining the way things are, was notably developed by Ch'eng I (Cheng Yi), a scholar of the Sung Dynasty (c.1033-1107 AD) who saw the pattern as unitary, its divisions being multiple. For him: "The pattern does not define what things are, the pattern refers to the ways things function and interact." [more on <http://ccbs.ntu.edu.tw/FULLTEXT/JR-PHIL/ew27139.htm>]

EXPERIENTIAL FOCUS OF POETRY

J.W. Hackett (*The Way of Haiku*, 1969) writes with the conviction that:

...the best haiku are created from direct and immediate experience with nature, and that this intuitive experience can be expressed in any language. In essence, I regard haiku as fundamentally existential and experiential, rather than literary.

In discussing meaning beyond reason, Timothy J Munson (*Technologies of Sin and Salvation: capital, communication and human experience in this age of the perpetual innovation economy*) argues that:

The discipline of haiku presents a concentrated lesson in Zen reconstructive art. The poem becomes an opportunity to reimagine experience in this new terrain outlying the familiar dualisms and dialectics of common cognition. Alexander, who has written extensively on Dewey's analysis of the role of art and aesthetics in propelling creative innovation and generating "consummatory experience," notes that, "The haiku strives to reveal, through its concrete but suggestively minimalist technique, the immediate vitality of the moment"

This accords with a particular understanding of western poetry as articulated by Alice Oswald (*Wild Things*, *Guardian*, 3 December 2005) in contrasting "nostalgia" with "immediacy", notably as exemplified by the poetry of Ted Hughes:

...But in all the poems I knew... there was a flavour of absence or at least distance - as if the poet was sitting on a rock on a hill looking at the world through a telescope. The word that best describes that kind of poem, that contagious feeling of aloofness, is nostalgia... We walk outside and a fog of nostalgia comes over us... So we get used to thinking about (and reading about) nature as the just-vanished place, the place we can't quite reach

So then I read all the Hughes poems...and what they all had in common was that imaginative grasp of the present - that ability to speak strictly within one moment and not through a misted screen of remembered moments...This non-nostalgic way of writing is, to my mind, the only way of getting through to the animate part of nature, the soft growing tip. Hughes called it "the vital somewhat terrible spirit of natural life which is new in every second". D H Lawrence, whose poems Hughes admired, called it "quivering momentaneity". He spoke of the need for an "unrestful, ungraspable poetry of the sheer present"...

The challenge of the sheer present is that faced by any strategy that is required to deal with the urgent challenges of the moment, typical of the preoccupations of the martial arts -- but hopefully also of all those locked tragically into other kinds of life-and-death situations. Hence the relevance of poetry-making as a template for policy-making in the face of emergencies (cf. *Poetry-making and Policy-making: Magic, Miracles and Image-building*, 1993).

HAIKU AND THE MARTIAL ARTS

Sakusen is the Japanese term for the art of military strategy. Daisetz Suzuki (*Zen and Japanese Culture*, 1970), in his description of Zen, illustrated its surprising role in the philosophy of the samurai, and subtly portrayed in the relationship between Zen and swordsmanship, *haiku*, tea ceremonies, and the Japanese love of nature.

Seamus Mulholland (*Philosophy and the Martial Arts*, 2004) highlights the aesthetic quality of eastern martial arts:

Quite aside from the philosophical questions that Martial Arts might throw into relief, there is another aspect of Martial Arts which many western practitioners fail to see and that is its aesthetic. Martial Arts is simply beautiful to look at when it is done properly. It is as graceful, as skilled, as deft and as fluid and flowing as ice-dance, ballroom dancing, gymnastics. I believe this is so because the form of the Martial Arts depends on an understanding not just of accidental in physical movement but how those movements as shapes appear to the onlooker and to the one engaged in the movements themselves. To see the gracefulness of the ancient art of Aikido, or the strong symmetry of a skilled samurai swordsman, or the powerful, strong yet perfectly balanced movement of a karate-ka is to understand that while these movements have what some may consider to be a dubious purpose (hurting people), in themselves they are works of art.

Similarly it is stated elsewhere that:

Ancient Chinese aesthetics advocated a balance between hardness and softness, voidness and solidness, notion and stillness, and negative and positive, as well as the expression of the spirit of an object through its form. Under this influence, Chinese martial arts have formed their own aesthetic standards that incorporate a stage of conceptual contentment, harmony, and nature, as well as beauty and elegance.

Another study endeavours to demonstrate that martial arts should be rethought as a rightful part of the forms of artistic representation (*Short study of the artistic question in the martial arts and kenpo karate*; see also Suresh Awasthi, *Martial Arts and Performance Tradition*, 2005).

Most martial arts schools, especially the more modern, sport-oriented, competition-based programs, fail to blend in a philosophical curriculum. Traditionally, however, the fiercest samurai also trained in brush painting, flower arrangement, *haiku* writing, and solving conundrums that foster a positive ethic. [more] The 17th century samurai Yamamoto Tsumetomo (*Bushido: The Way of the Samurai*, 2001) was the author of a key text (*Hagakure: the Book of the Samurai*, 1979) in the early training of samurai in the Bushido code of the "Way of the Warrior". Its circulation was long restricted to an inner circle prepared for death at any moment in the unquestioning service of their masters. The author had a long-standing interest in poetry and a recent translation is prefaced by two of his *haiku*.

The role of the *Hagakure* might be compared in a modern context to a set of guidelines developed by the Pentagon's PsyOps program at Fort Bragg as psychological input to the training provided by the Western Hemisphere Institute for Security Cooperation (previously the School of the Americas). Other parallels, relating to the "Way of Bush", and "Bush-I-Do", have been the subject of extensive satirical commentary (cf Evan Eisenberg, *Bushido: the Way of the American Warrior*, *New Yorker*, 7 June 2004; Alan Bisbort, *Bushido and Bushito: Our new fatal code of conduct*, *American Politics Journal*, 2003). The insistence of American foreign policy under George Bush on the binary logic that "You are either with us or against us" [more more more], nevertheless has a strange resonance with the principle enunciated in the *Hagakure* that:

The way of the samurai is found in death. When it comes to either/or, there is only the quick choice of death. It is not particularly difficult. (Prefacing quote in Boyé Lafayette de Mente, Samurai Strategies, 2005)

Hammarskjöld would seem to have recognized the importance of the *haiku* in disciplining his own thinking to evoke appropriate strategic insight -- even though this was a discipline he applied in private and unknown to others at that time. In what may be one of the most extreme ironies of the times, and an illustration of the dysfunctional potential of *haiku*, as a devotee of language the US Secretary of Defense (and therefore the principal representative of the leading member of NATO), Donald Rumsfeld is known to insert *haiku* into press briefings, as noted by Hart Seely (*Pieces of Intelligence: the existential poetry of Donald H. Rumsfeld*, 2003):

During news briefings and media interviews, Rumsfeld quietly inserts haiku, sonnets, free verse, and flights of lyrical fancy into his responses, embedding the verses within the full transcripts of his sessions, which are published on the U.S. Defense Department's website.

However, the modern "armchair warrior", so ably described by Eisenberg, makes his "quick choice" in relation to the death of others, rather than to any honourable personal sacrifice in a higher cause -- a modern perversion of the Bushido code of honour (cf *Honour Essential to Psycho-social Integrity: challenge of dishonourable leadership to the nameless*, 2005). The perversion is all the greater in that the armchair warrior only engages in such killing, from on high, through the protection of virtual or procedural interfaces -- however real the killing perpetrated.

The relation between the martial arts and *haiku* is further clarified by Bruce Ross (*Liveliness in Japanese and American Haiku*, *World Haiku Review*, 2002) as follows:

The Southeast Asians, including the Japanese, conceive of their spiritual center as hara, that internal area a few fingers' width beneath the navel, rather than in the area of the head as in the West. This center is the Chinese dan-tien and the Buddha belly of meditation. In martial arts, such as aikido or tai chi chuan, all movement naturally flows from here. It is a focal point for various kinds of internal energy as well as an intuitive center that connects us to the universe.

STRATEGIC POTENTIAL OF HAIKU

Kai Falkman comments on one of Hammarskjöld's *haiku*:

*While the shots
echoed he sought
the life of words
for life's sake*

The Secretary-General sought the right words to activate the process of peace negotiations in the midst of armed hostilities. Generally speaking, the words already exist in the Charter of the United Nations, which all member states have promised to respect and obey, but when its principles are not followed, the Secretary-General must intervene to give life to the words so that they will be experienced as real by the parties that have gone back on their words. The reason for giving life to the words is to save lives, that is, a duty to intervene for life's sake.

Falkman focuses on the sense of necessity to find life in words and thus counteract the death that men wreak with their weapons -- even while they are being used.

There is an experiential reality intuitively recognized at the core of the martial arts through the risky juxtaposition of life and death. *Haiku* constitutes a communication modality for essential understanding of its nature and quality. That understanding points to the dynamic opportunity of the transformative potential of the shifting patterns in such moments -- the aesthetic immediacy essential to paradigm change. *Haiku* effectively attune the mind to surprises. From a martial art perspective it might well be considered to be the strategic antithesis of a "zero-sum game" typical of much strategic thinking (but see Tom Czerwinski, *Nonlinearity and Military Affairs: a working bibliography*, 1999; *Terrorism, Nonlinearity and Complex Adaptive Systems: Links to online papers*). This is a situation in which a participant's gain (or loss) is exactly balanced by the losses (or gains) of the other participant(s).

Stealth is of course a vital component in deploying an effective strategy against a deadly enemy. It is therefore to be expected that the insights emerging from the gathering as a whole regarding the strategic role of *haiku* as a pattern language should have a hidden dimension -- consistent with the organization of the NATO event unbeknownst beforehand to those in the WAAS gathering not invited to it. A variety of covert agendas were played out by various factions.

As noted above, *haiku* has the ability to hold multiple levels of meaning regarding its transformative implications in a manner somewhat reminiscent of conventional levels of secrecy and security classification. Consistent with this perspective, *haiku* is associated with "disappearing" according to Gabriel Rosenstock (*Haiku: the gentle art of disappearing*, 2004) -- especially in the case of *haiku* that are not superficial and unmemorable due to the intrusion of the grosser aspects of thinking [more]. He compares the condition with that of

flow as identified by Mihaly Csikszentmihalyi (*Finding Flow: The Psychology of Engagement with Everyday Life*, 1998). Rosenstock recognizes that the concatenation of events triggering *haiku* moments make of them a singularity (as discussed below).

Such indications suggest that the nature of the "strategy" most appropriately associated with *haiku* may well be that otherwise associated with the Tao as both transcendent yet immanent, manifesting itself most powerfully through the forces of *wu-wei* ("nonaction") and *yu-wu* ("nonbeing"). It is such insights that are most valued in the traditional martial arts (cf Key Sun. *How to Overcome without Fighting: an introduction to the Taoist approach to conflict resolution*, 1995). As is frequently stated, *wu-wei* -- the principle of "nonaction" -- is not inactivity.

As described by Alan Watts (*Tao: The Watercourse Way*, 1977), *wu-wei* is the right action of letting nature take its course, namely a minimalist way of finesse rather than force. Strategically it is a way to roll with the punch, to swim with the tide, to go with the flow. Thus *wu-wei* is not so much the absence of effort as it is right effort, effort used wisely, such as in the martial arts. It is poetry in motion -- as with *haiku* -- in which balance is not static. Classic *haiku* may indeed be associated with the quality of water (cf. Sam Hamill. *The Sound of Water: Haiku by Basho, Buson, Issa and Other Poets*, 1995).

This emphasis on the logic of flow and water has been explored by Edward de Bono (*Water Logic*, 1993; *I Am Right-You Are Wrong: From This to the New Renaissance : From Rock Logic to Water Logic*, 1992) who contends that traditional logic is static, based on the solid foundations of "is" and identity. In contrast to this traditional "rock logic", he proposes a "water logic" based on "to" and the flow of the mind: "What does this lead to?" as opposed to "What is...?" He argues that this new logic is surprisingly easy to learn and to use, and results in a visual "flowscape", which allows people to lay out and then look at their thinking.

Haiku, conventionally understood might be considered as the antithesis of any action orientation. In this light, any association of *haiku* with the conventionally operational focus of strategy must then necessarily have an essentially "non-operational" quality in order to manifest itself most powerfully through "non- action". Writing *haiku* might then be usefully contrasted with casting "spells", which it might otherwise resemble in providing an operational focus for thinking. As discussed elsewhere (*Poetry-making and Policy-making: Magic, Miracles and Image-building*, 1993):

Charismatic leaders have been studied as "spellbinders" by A R Willner (1984). Like it or not, spells as an aspect of magic seem to be closely associated with this overlap between poetry and policy. Concern is expressed at continuing popular interest in spells and the related persistent practices in many countries. But commercial advertising may be seen as using many of the techniques previously confined to spell-casting. There is a lot of "magic" in public relations and in what the "spin doctors" of political campaigns endeavour to achieve (Maltese, 1992).

Janet and Stewart Farrar (1990) indicate: "A spell can be as simple or as complicated as the occasion demands. But be it simple or complex, three factors are essential: precise visualization of intent, concentration and will- power" (p. 31). Many of the spells and incantations to which they refer take poetic form, including two embodied in the Kalevala, the Finnish national epic. Many are of course designed to "solve problems".

In contrasting spells with *haiku*, it is appropriate also to contrast them with commercial advertising jingles - a feature of marketing strategies -- namely as memorable slogans usually set to an engaging melody. Jingles are memes constructed -- somewhat like love charms -- to stay in a person's memory and are often nostalgically remembered decades later, even after the associated "brand" has ceased to exist.

CATALYTIC ROLE OF *HAIKU* IN KAIROTIC TIME

Thomas Hemstege (*Hail, Herbs, and Turnips: Haiku and its Models in the Natural World, Modern Haiku*, Vol. 35:1, Winter Spring 2004, 31) usefully reframes the widespread understanding that *haiku* are nature poems:

Japanese haiku are 'time poems' whose subject matter is time, the passage of time, the past, the present and the future. The poet illustrates this process of becoming and passing away within a shorter or longer period of time by relating them to things in the natural world, either alive or dead.

The notion of "*kairos*" (*chairo*s) can be traced back to the rhetoric of Sophists who held that the effectiveness of speech is determined by the timing within "cultural and political contexts". It has been explored in relation to science (cf C R Miller. *Kairos in the rhetoric of science*, 1992). A distinction is made between "kairotic decision-making" and the normal decision-making characteristic of chronological time. Kairos may be described as an "irreducible singularity" -- an experiential singularity in contrast with, or by analogy to, a technological singularity. How the singularity of experience can be thought through the concept of a "technics of the self" is explored by Jean-Philippe Milet (*Experience as Technique of the Self, Tekhnema 2: Technics and Finitude*, Spring 1995).

The relation between *haiku* and decisive moments -- the "right time" -- has been widely explored. A *haiku* experience may be considered an embodiment of kairotic time -- the time in which fundamental decisions may be appropriately taken. The strategic notion of seizing kairotic moments as opportunities has been widely publicized by the injunction *Carpe Diem* in the movie *Dead Poets Society*. Such moments may be understood as marking the very essence of humanity (cf *The Isdom of the Wisdom Society: Embodying time as the heartland of humanity*, 2003).

Of related interest is the challenge of being seized by such decisive moments when faced with an unforeseen opportunity to stand up and be counted as holding views, or taking initiatives, that contrast with those of the majority -- possibly involving a high degree of risk and even mortal danger. Such decisions may be seen, whether at that time or from a historical perspective, as constituting a kairotic turning point -- bringing wider long-term significance to the moment (cf *Engaging Macrohistory through the Present Moment*, 2004).

Damir Ibrisić (in a personal communication) makes the point that:

I would suggest that a truly powerful haiku poem does not only take into account all previous moments, but also these new elements establishing (correcting previous experiences) and adding to the experience as a whole an imagined shape of (potential) future moments in all of their uniqueness that we are able to imagine. Such expressions of one's moments of infinities of one's transient now propel us to our own infinities of our own transient now by 'encapsulating' the state of mind into words, rather than describing the moment itself.

The realm of the spirit is held to operate in kairotic (chairoic) rather than chronological time. This has been described by Mircea Eliade (*The Sacred and the Profane*) as "sacred time" [more]. The cyclic nature of sacred time has been described as follows:

- as a return to the beginning of time
- as repeated cycles of death and return
- as indefinitely recoverable
- as replicating the activities of ancestors (possibly through ritual)

According to Kay Stone (*The Golden Woman: Dreaming as Art*, 2004):

"...dreams take place in the ever-present timelessness of sacred chairoic time, in contrast with the clock-ticking chronos time of our waking world. Bringing the two together is a delightful challenge, and . . . a sacred one as well"

This challenge may be at the core of reconciling faith-based and evidence-based reality in these times. Being in love may also be characterized by kairotic moments. As various commentators suggest:

- In chronos, you move through time. In chairoic, time moves through you
- Chairoic time is where time, instead of getting longer, gets deeper
- "Chairoic" refers to appropriateness, to the timeless feel of special events that "take their own time" and there's nothing you can do to hurry them; to the rightness when things happen "at the right time".
- Industrialisation favoured Chronos, the time of timetables, structured time. The post-industrial world, however, is increasingly ruled by Chairoic, a more spur-of-the-moment, directionless kind of time. And so our project designed services to support it.

The quasi-mystical understandings of *kairos* are a particular focus of some theologians, notably with respect to *kairotic* moments of sacred ceremonies. As noted in a sermon by S. James Steen in making the contrast with chronological time:

Chairos is of a whole different order, as in "It was a magical time," or "We had a wonderful time." Minutes have no meaning in chairos. It's not about quantity, but a quality of time, like "we had an experience of eternal life." It's not like minutes going on forever; it's like a moment so rich that it seems to last forever.

The *kairos* of Biblical geo-politics in the 21st century, as explored by Kim Yong-Bock (*Theology of Life: Wisdom of the Whole Life as an Alternative Foundation*, 2001). For example, the World Student Christian Federation Asia-Pacific Region indicated in 2004:

All the delegates of the Assembly recognised that the Federation is situated at a critical juncture of time confronting with the most crucial call to the faith: the call to arise from death to life! In order to make the Federation's vision relevant to the world where the power of death prevails, the Federation should respond quickly and profoundly to the challenges given by the societies and churches. It is a kairotic time for the Federation as the movements move forward to a 'life-centered vision and mission' and to proclaim the good news of life for all.

Natasha Artemeva (*Traveling in Space and Time: A Study of Learning Trajectories in Student Acquisition of Engineering Communication Strategies*, 2003) offers a relevant analysis of "strategies" in terms of learning and the configuration of *kairotic* time by students, citing a variety of authors:

*Catherine Schryer's (2000) definition of genres as "constellations of regulated, improvisational strategies triggered by the interaction between individual socialization... and an organization..." (p. 450) serves as the basis for the analysis. Schryer explains that in this definition, the key word "constellation" allows her "to conceptualize genres as flexible sets of reoccurring practices (textual and nontextual)" (p. 450) and that the term "strategies" allows her "to reconceptualize rules and conventions (terms that seem to preclude choice) as strategies (a term that connotes choice) and thus explore questions related to agency" (p. 451). Schryer's redefinition of genre is largely based on Bakhtin's (1981) notion of chronotope. Bakhtin (1981), discussing the development of literary forms, defines chronotope (literally, "time space") as "the intrinsic connectedness of temporal and spatial relationships..." (p. 84). Bakhtin (1981) insists that the chronotope has an intrinsic **generic** significance. It can even be said that it is precisely the chronotope that defines genre and generic distinctions, for the primary category in the chronotope is time (emphasis in original). (p. 85)*

*With this focus on time and its role in the acquisition and use of genres within various chronotopes, the notions of *chronos* and *kairos* become particularly useful. Paul Tillich (1886-*

1965), German-born American philosopher and theologian defined the notion of *kairos* as a "crisis" or fullness of time, 'the right time for creative thought and action' (Sessions, 1995, p.803)., Yates and Orlikowski (2002) take the view that reflects a dual perspective on *kairos*: they see it as both "emerging from the communicative activities of human actors (i.e., rhetors and audiences) in specific situations (e.g., institutional context, task, place, and chronological time)" and as "enacted, arising when socially situated rhetors choose and/or craft an opportune time to interact with a particular audience in a particular way within particular circumstances"(p.108).

Yates and Orlikowski (2002) have emphasized the possibility of *kairos* "as enacted, arising when socially situated rhetors choose and/or craft an opportune time to interact with a particular audience in a particular way within particular circumstances" (p. 109). They do not deny the forces of rhetorical situation which constrain the possible responses, but they emphasize that the rhetor is an integral part in creating the kairotic moment.

EXISTENTIAL QUALITY OF LIFE-AND-DEATH DECISIONS

For D.T. Suzuki: "A *haiku* does not express ideas, but puts forward images reflecting emotions." Commentators have remarked on the nature of poetry in war time -- notably that of soldiers in the trenches of World War I, constantly faced with the possibility of imminent death when they charged into minefields under fire. Such existential moments are also faced by any soldier in hand-to-hand combat, or by civilians exposed to unchecked military brutality.

The relationship with the "other" in a life-and-death situation provides one of the most powerful, and potentially traumatic, experiences in any mortal combat. In the more conventional sense of the "*haiku* moment", as noted by R.H. Blyth (*History of Haiku*, 1963): '*Haiku is the apprehension of a thing by a realization of our own original and essential unity with it.*' . But beyond this experience, in a combat situation -- or in the interaction of a combatant with a "civilian" about to be killed -- is the sense of identity intuited between the two parties. As noted by James W. Hackett (*That Art Thou: A Spiritual Way of Haiku*, 2005): "*Basho was influenced by this ancient spiritual principle and urged its use in creating haiku poetry. Zen interpenetration is, in a very real sense, the consummation of the haiku experience...*'.

This "interpenetration" may well apply to the relation between torturer and prisoner in an interrogation process -- a particular example of a widely practiced military "art" (cf Mark Bowden, *The Dark Art of Interrogation*, *The Atlantic Monthly*, October 2003; Giles Tremlett, *Anarchists and the Fine Art of Torture*, *Guardian*, 27 January 2003; S. Brian Willson, *Torture Is an American Value: Reality vs. the Rhetoric*, *Vietnam Veterans against the War*, Fall 2005; Darius Rejali, *A long-standing trick of the torturer's art*, *Seattle Times*, 14 May 2004) [more]. This interpenetration may result in a form of traumatic bonding as noted by Sam Vaknin (*The Psychology of Torture*):

Torture is the ultimate act of perverted intimacy. The torturer invades the victim's body, pervades his psyche, and possesses his mind. Deprived of contact with others and starved for human interactions, the prey bonds with the predator. "Traumatic bonding", akin to the Stockholm Syndrome, is about hope and the search for meaning in the brutal and indifferent and nightmarish universe of the torture cell. The abuser becomes the black hole at the center of the victim's surrealistic galaxy, sucking in the sufferer's universal need for solace. The victim tries to "control" his tormentor by becoming one with him (introjecting him) and by appealing to the monster's presumably dormant humanity and empathy. This bonding is especially strong when the torturer and the tortured form a dyad and "collaborate" in the rituals and acts of torture (for instance, when the victim is coerced into selecting the torture implements and the types of torment to be inflicted, or to choose between two evils).

There is however also great similarity between the experience of a practitioner of the martial arts and that of dance. For example, Kirsi Monni. (*The Poetic Movement of Being*, 2004):

A dancer's bodily knowledge is the ability to stay within the immediate and instantaneous "here" moment, in the integrity of the body-mind, in which the instrumental and habitual everyday way of conceiving the body is released into revealing the non-concealed, a poetic manner of being. This makes the remembering of and opening upon our existential situatedness possible, which is thrown in-the-midst-of being-towards-death and being-with-others in the historical world. This kind of dance lays out a world in its involvement with being. It is 'ekstasis': stepping out of attachment to the prevalent and already signified contemporaneousness into the openness and potentiality of the self and being. It breaks chronological time and radically opens the situation in a "chairoic", instantaneous moment where the signifying of the world happens as bodily poetry, poetic motion.

Acts of suicide bombers may themselves be understood as meriting reflection as kairoic moments. Gene Brooks (*The Last American Awakening: the revivals in the Confederate Armies as part of the Great Prayer Meeting Revival 1858-1865*, 1997) highlights the relevance of kairoic moments:

Modern history presents no example of armies so nearly converted into churches as the armies of Southern defence. On the crest of this flood of war, which threatens to engulf our freedom, rides a pure Christianity; the Gospel of the grace of God shines through the smoke of battle with the light that leads to heaven; and the camp becomes a school for Christ.

Further making this time a chairoic moment was the condition of the Southerners just before these revivals. Up to the First Battle of Manassas, everyone both on the field and at home was praying, but after the fantastic defeat of the Union forces, everyone figured the war was practically over. [more]

The glory and the tragedy of the "passing moment" and the "moment of passing" -- in their life-and-death significance in combat -- are brought into focus through *haiku* (cf *Sic transit gloria mundi*).

*I heard the shrill of the bird in the valley,
then I realized the silence.*
(Classical haiku as recalled by the philosopher/poet
Antonio de Nicolas on reading this paper)

HAIKU AND STRATEGIC DECISION MAKING

Kairotic time may be understood as the moment in which the "life and death" decisions (noted above) may have to be taken, even if they do not involve physical death. Writing so-called death poems is a characteristic of both Chinese and Japanese Zen monks (writing either Chinese style poetry *kanshi*, *waka* or *haiku*), and by many *haiku* poets, as well as those who wish to write -- notably prior to suicide [more]. Some kamikaze pilots wrote *haiku* prior to their suicide mission [more | more]. As documented by Emiko Ohnuki-Tierney (*Kamikaze, Cherry Blossoms, and Nationalisms: the militarization of aesthetics in Japanese history*, .2002), the symbolic importance of cherry blossoms, through their brief flowering and poignant scattering, become the quintessential symbol of *tokkotai* sacrifice -- resulting in an "aestheticization of death".. From such a perspective, has sufficient attention been given to the final message of modern suicide bombers -- or to the moment in conflict situations where the risk of death is imminent and special strategic intuition is most called for?

According to John Carroll (*Retreating From 'The Death Ground'*, *Boston Globe*, 22 May 2001):

Military theorists define the point of no return in war as the "Death Ground," the place from which the only way out is to kill. After soldiers experience that, the ruthlessness of combat moves to a new level, and fighting to the death becomes natural. The Death Ground is the most fearsome place in the world, yet, of course, it is not a place at all, but a state of mind. Where a military initiative may have first been organized to assure the well-being of one's group, on the Death Ground the very meaning of such well-being shifts, and now even survival can seem a lesser

Others have argued that many organizations may usefully be understood to be effectively operating on "death ground", if only metaphorically. It is perhaps in this sense that *haiku* can configure understanding of the essential strategic situation and the transformative opportunities it represents.

There is a case therefore for recognizing a similarity between such *haiku* and elements of the commentary on an individual condition of change in an *I Ching* hexagram, such as the "judgement", or the "image" (cf *Transformation Metaphors derived experimentally from the Chinese Book of Changes (I Ching)*, 1997; *Embodying the Sphere of Change: Reframing metaphors of the I Ching as a codification of the patterns of change*, 2001). The poetic quality of a "judgement", and its resemblance to a *haiku* poem, is illustrated by the following examples:

Hexagram Li (Clinging fire)	Hexagram Chin (Progress)	Hexagram Ku (Decay)
<p>The Clinging. Perseverance furthers. It brings success. Care of the cow brings good fortune.</p>	<p>Progress. the powerful prince. Is honored with horses in large numbers. In a single day he is granted audience three times.</p>	<p>Work on what has been spoiled has supreme success. It furthers one to cross the great water. Before the starting point, three days. After the starting point, three says.</p>

It is to be expected that the poetic form of this Chinese pattern of 64 transformative decisions ("the Book of Changes") might take the form of *haiku*, at least when translated into Japanese. The same might be said of the *Tao Te Ching* (cf *Commentary on Tao Te Ching Interpretation: and the possibility of higher order patterning*, 2003) notably when interpreted succinctly (cf *Tao Te Ching Interpreted Succinctly*, 2003). In Imperial China the *I Ching* was of course valued as a tool of policy-making appropriate to what is now termed kairotic time. The *I Ching* was in fact required reading for the Chinese civil service for about 1,000 years. One might well ask what tools of comparable complexity and scope are currently used with respect to global governance -- and whether they too will last a millennium, or be replaced by others whose logic would now seem to lack any credibility. In effect an *I Ching* "condition" might be understood as embodied into a *haiku* in order to offer the possibility of engaging with the condition in order to transform it.

In a personal communication, Gianni Tibaldi draws attention to the contrast between two related notions:

- **Kairos** as: "creative ambiguity because of its capacity not only to express divergent meanings but also to generate indefinitely new meanings within the sense of an integrative knowledge" with associated notions of favourable occasion to achieve advantage.
- **Krinos** (or Krinō), from which "crisis" derives, as: 'a critical point of risk', of emotional-cognitive complexity, relating to notions of separation, choice and decision, namely 'critical points' of decisive judgement where subjective and environmental factors determine either an evolutive or involutive trend. This may express a notion of encountering another constructively or, on the contrary, to cope aggressively.

More intriguing than is the possibility that the sense of a "strategic space" in which forces, opportunities and threats are compared may be understood as a form of hyperspace in which such insights can be mapped (cf *Hyperspace Clues to the Psychology of the Pattern that Connects in the light of 81 Tao Te Ching insights*, 2003). This possibility relates to parallels and resonances between strategies of poetry-making and policy-making (cf *Poetry making and Policy making: arranging a marriage between Beauty and the Beast*, 1994). A classic strategic situation in chess, the French defence opening, has, for example, been described in *haiku*:

*One man controls space
His opponent, the tension.
A knight, intrigued, leaps.*

Given the nature of humour, it too may serve to mark moments in kairotic time -- especially as celebrated in the "crazy wisdom" insights of some Taoists. In this sense, as the "non-serious" complement to *haiku*, the often cynical or darkly humorous senryū may have a distinct role to play in relation to insights into psychosocial relationships (cf *Humour and Play-Fullness: essential integrative processes in governance, religion and transdisciplinarity*, 2005). As a strong advocate of humour in relation to creativity, Edward de Bono, through his "Creative Team", has proposed a 4-line variant on *haiku* -- the bonto -- for use on the web. Rules for line content are:

First line: sets out some extraordinary behaviour. The more bizarre the better.

Second line: gives the explanation for the bizarre behaviour.

Third line: gives the result or outcome of the behaviour.

Fourth line: provides some "philosophical" reflection on life in general but arising from the situation.

Some suggestions have been made for the use of *haiku* in reframing organizational management situations (Edwina Pio. *What's Stopping You? Find out through Haiku, Workplace Spirituality*).

NATURAL COGNITIVE TEMPLATES OFFERED BY HAIKU

The cognitive guidelines to strategy that are offered by nature are well illustrated by the classical work of Miyamoto Musashi (*The Book of Five Rings: the classic guide to strategy*). The chapters of this book, the 5 rings, are organized in terms of the qualitative insights offered by different approaches or attitudes to battle, just as there are different physical elements in life. A more grammatically appropriate term would be "discipline":

- the Ground chapter: metaphorical discussion of martial arts, leadership, and training as building a house.
- the Water chapter: some basic technique and fundamental principles.

- the Fire chapter: the heat of battle, and matters such as different types of
- timing. the Wind chapter: the failings of various contemporary schools of
- swordfighting. the Void chapter: consciousness and the correct mindset.

Such metaphors may perhaps be understood more meaningfully as qualitative descriptors of "ways of knowing" -- from the perspective of that with which one identifies -- faced with that with which the identity is obliged, or chooses, to engage. This may be framed as an "other", whether hostile (an opponent or an enemy) or sympathetic (a relative, a friend, or a lover). It may be reified as tangible, as in the case of an objective threat, or dematerialized as intangible, as in the case of a threat invisible to others. It is the "feeling" with which one engages what is defined as reality. This feeling quality may be effectively embodied in a haiku.

Further to his discussion of haiku and the martial arts, Bruce Ross (*Liveliness in Japanese and American Haiku*, *World Haiku Review*, 2002) clarifies the role in relation to nature:

... unlike the mind, which merely collects and organizes sense experience, hara connects our feelings to the deeper essence of things in their wondrous outpouring from nature, both natura naturata and natura naturans at the same time, to borrow from Samuel Taylor Coleridge.

In the long history of Japanese poetry there has been a magnificent affective resonance that exhibits this union of metaphysical contexts for nature, natura naturata, and forthright depictions of nature in the particular in its various manifestations, natura naturans, as expressed in uniformly short lyric forms.

Nature effectively provides readily comprehensible templates for a wide variety of relationships, strategies and transformations (metamorphoses) -- whether familiar or unusual. In consequence, this "meme pool" is globally organized so as to sustain its integrity. This ensures that insights (as "memetic complexes"), ordered through *haiku* in resonance with it, will themselves be coherently organized irrespective of the limitations of formal models (cf *Psychology of Sustainability: Embodying cyclic environmental processes*, 2002). This meme pool is to be experienced as neither static nor neutral. In effect it encodes both the dynamic of the existential experience of "terrorism" and the preoccupations of the vigilant security it evokes.

The strategic relevance is illustrated by the entry in *Wikipedia* on biomimetics as the application of methods and systems found in nature to the study and design of engineering systems and modern technology:

The transfer of technology between lifeforms and synthetic constructs is desirable because evolutionary pressure typically forces natural systems to become highly optimized and efficient. A classical example is the development of dirt- and water-repellent paint (coating) from the observation that the surface of the lotus plant is practically unsticky for anything (lotus effect). Examples of bionics results in engineering include hulls of boats imitating the skin membrane of dolphins, sonar, radar, and medical ultrasound imaging imitating echolocation of bats.

COGNITIVE CONFIGURATION OF HAIKU AND DIMENSIONS OF STRATEGIC ENGAGEMENT

Numerous experiments of very unequal quality and ambition have been undertaken (see references below), primarily from a western artistic or educational perspective, in order to configure poetry in three dimensions, notably using virtual reality (VRML) and/or hypertext (HTML) techniques for convenient display and manipulation on web browsers.

The technical feasibility of modelling *haiku* poetry in virtual reality has notably been demonstrated by Michael Kolitsky, director of Instructional Technology at Rowan University. For example, he uses VRML technology to compose what are in effect cubes of poetry where the second line of seven syllables serves as the building block for four poems that are read horizontally or vertically. In his work in 1999, one seven-syllable line serves four first and last lines to form four poems. The four poems are color coded on his computer and the middle line alternates through each of the four colors to provide continuity for each poem. Additionally, the edges of the poems form another poem. [more].

At this early stage the range of such experiments offers cognitive surprises that are cause for reflection that invites further experimentation -- especially in order to engage students. It is too early to conclude how such techniques can best be used to configure semantic content to engender and hold new levels of significance.

Given the close association of *haiku* with the martial arts, it is appropriate to note the significance of dimensionality in strategic situations. In the tradition of western swordsmanship, the swordsman is understood to be able to adopt essentially 14 recognizable and effective fighting postures (guards/wards/stances) overall. Of these five are major universal ones that correspond to High, Middle, Low, Hanging, and Back positions [more]. Fencing theory specifies a set of these positions either on guard in preparation for defence against attack or in preparation for attack. Parries deflect the attack by simply moving in a variety of directions, from one position to another. These positions are distinguished as: Prime, Seconde, Tierce, Quarte, Quinte, Sixte, Septime and Octave [more | more]. Fencers thus have a set of moves that they can apply in different strategies, although the time between fencing moves or turns is measured in milliseconds (cf Nick Evangelista, *The Inner Game of Fencing: Excellence in*

Western fencing is recognized to be primarily a "mental discipline", calling for subtlety, in addition to physical speed and agility -- which by themselves may well be inadequate. Modern foil fencing is the direct descendant of dueling -- of combat likely to end in death. As such it retains a visceral "edginess" that is part of the mental discipline that is learnt. Fencing combines learned reflexive skills with considered responses to observation of an opponent, applied psychology and strategy. [

Surprisingly poetry has indeed had a role to play in western fencing. As noted by J. Clements ('*To the Two Hand Sword: Analysis of a 15th Century English Fencing Poem*): "At the time, rhyming verse was a common means of remembering lessons in all subjects. The use of verse as well as metaphor combined with the abstract nature of describing fighting concepts gives the material a cryptic quality". The role of fencing as a metaphor, especially in dialogue, has been well recognized (cf Robin Varnum. *Fencing with Words*, 1996).

Of perhaps greater interest however are the eastern traditions of martial arts, especially those with seemingly unjustified relationships to *haiku*.

In Kenjutsu (Ninja swordfighting), for example, the person's strategic skills are framed in terms of five *kamae*, which can be thought of as a posture or attitude displayed physically, psychologically or both. These basic *kamae* (*go ho*) are:

- *Joso no kamae* Attack *Ten no kamae* (heaven) *Ka*
- (fire) *Chuso no kamae* Attack/defend *Mann*
- (person) *Do* (soil) *Geso no kamae* Defense *Chi*
- (earth) *Sui* (water)
- *Hasso no kamae* Defense *In* (hidden) *Moku* (wood)
- *Waki no kamae* Defense *Yo* (sun) *Kin* (gold)

The strategic classic on fencing by Miyamoto Musashi (*The Book of Five Rings*) is divided, as noted above, into five books: The Ground Book, The Water Book, The Fire Book, The Wind Book, and The Void Book. Successful swordfighting necessarily requires that these be dynamically and artfully configured in practice -- in ways that can be metaphorically, or poetically, described by patterns of relationships of mutual-supplement and mutual-restraint, such as the following:

- wood (*moku*) makes fire (*ka*),
- fire is extinguished by water (*sui*),
- the resulting ashes become one with the
- soil (*do*), which forms gold (*kin*).

Eastern martial arts tend to distinguish eight "directions of unbalancing" (*kuzushi* in Judo and Kendo) These may be associated with eight compass directions (in two dimensions) in which an opponent may be moved so as break their balance. In three dimensions they might be understood as the eight corners of a cube within which the fighter is centered. In Aikido these eight directions are understood as ways to move one's body (*Unsuiko*), to move one's opponenet (*Kuzushi*), or to throw one's opponenet (*Tsukuri*). The eight directions and five postures (above) have been combined in different martial art traditions through movements, techniques, "energies", "gates", "stances" or "powers" (cf Michael P. Garofalo, *Thirteen Postures of Taijiquan: Eight Gates and Five Directions*, 2005; Michael P. Garofalo, *Cloud Hands Taijiquan and Qigong Guides, Bibliographies, Links, Resources*).

Such "directions of unbalancing" might be usefully explored in relation to the arts of propaganda, interrogation, and "re-education", as variously practiced in all cultures. They might be understood as the ways of "breaking" or "getting at" a subject of such arts -- notably with the assistance of torture.

A western equivalent to these "directions" is perhaps to be seen in esoteric and magical understandings of configurations of angelic or demonic powers -- most widely recognized in the use of pentacles for magical rituals and in the archetypal significance attached to the Arthurian "roundtable". These may be reflected in sacred architecture. The configurations may well be associated with belief in the capacity -- through spells (analogous to *haiku*) and "words of power" -- to invoke and direct supernatural powers to strategic advantage. These potentials are now widely celebrated in blockbuster movies that excite the imagination with resonances to archetypal symbolism -- exemplified by the case of *Lord of the Rings*. As an exercise of the imagination, and prior to its elaboration, relevant insights into the cognitive status of such an enterprise was offered by its creator J R R Tolkien (*On Fairy Stories*, 1938):

The definition of a fairy story -- what it is, or what it should be -- does not, then, depend on any definition or historical account of elf or fairy, but upon the nature of Faërie: the Perilous Realm itself, and the air that blows in that country. I will not attempt to define that, nor to describe it directly. It cannot be done. Faërie cannot be caught in a net of words: for it is one of its qualities to be indescribable, though not imperceptible. It has many ingredients, but analysis will not necessarily discover the secret of the whole Faërie itself may perhaps most nearly translated by Magic -- but it is a magic of a peculiar mood and power, at the furthest pole from the vulgar devices of the laborious, scientific, magician.

However, in the light of the theme of this argument regarding the aesthetic role of *haiku* in reframing the martial arts, it is appropriate to ask how the dramatic conflicts in Faërie, that are a theme of *Lord of the Rings*, contribute to an archetypal reframing of the martial arts.

In eastern symbolism, such frameworks are intimately related to the art of *feng shui* or geomancy, as applied to physical topography and strategically appropriate placement. The seriousness with which this is taken in developed Chinese societies is evident in contemporary building construction, urban planning and environmental design, notably in Singapore and Hong Kong [more]. Its value is recognized in education (cf Renée Heiss, *Feng Shui for the Classroom: creating a focused learning environment*, 2004). Feng shui is now being applied to the design of virtual environments. This is illustrated by a keynote presentation to an ACM Symposium on Virtual Reality Software and Technology (Seoul, 2000) by Michael Heim (*The Feng Shui of Virtual Environments*, 2000) that emphasizes its value in understanding flow, notably in group dynamics. It is recognized that corporations worldwide are now employing feng shui consultants to give them a competitive edge in responding to changing and

challenging times (cf T. Raphael Simons, *Feng Shui Strategies for Business Success*, 2005) [more]. It is valued in relation to investment strategies.

Of particular relevance to cognitive coherence in practice is how the static positions are interrelated through flowing movement, as described, for example, in the case of the Chinese martial art known as *Meihuazhuang*:

The static stances and moving steps are linked together to form the basic structure... The five stances are performed in each of the directions (also referred to as 'corners') and the overall pattern created resembles a plum flower in full bloom. These 'corners' are connected by the moving steps which act like the stem and branches of the plum blossom. The most characteristic feature however, is the dynamic alteration between static stances and moving steps, a training method which coordinates the mind (shen -- intention and thought) with breathing. [more]

Another example is provided by the martial art known as Ba Gua Zhang: ("Eight-Diagram Palms Shadow Boxing"): The practice of Baguazhang is very Zen-like in its approach to calming and focusing the mind. The basics are a series of movements done while walking in a circle. The goal of this exercise is for the individual to understand proper body alignment and relaxation. Once this practice is consistent, the movements become faster and more intricate with turning and twisting, moving the body in all possible angles and directions for fitness, centering and agility. Baguazhang uses quick footwork and turns as part of its self-defense strategy...Its movements are based on the mobility of position and agility of body, BGZ proves itself to be a formidable style for many practitioners. Instead of directly attacking an oncoming force, BGZ "melts" around the attack; either simultaneously redirecting the attack while closing the position, or by evading it and repositioning one's self to an advantageous "doorway", for finishing the opponent instantly.

It is understandable that ability to determine and coordinate appropriate strategic movement can be sustained cognitively by flexibly interrelated complex metaphors. These provide mnemonic frameworks capable of orienting thinking and associated action. *Haiku* -- as mnemonic markers -- can clearly provide a way of articulating an aesthetic meme complex appropriate to each such strategic insight. This is especially the case when the latter is of higher dimensionality than isolated natural aesthetic phenomena that could otherwise be used to encode the insight. It is not surprising therefore that the above-cited resource on martial arts includes a section on *haiku* (Michael P. Garofalo, *Cuttings: Haiku and Short Poems Guides to Internet and Print Resources*). Given this traditional relationship, the semantic, memetic, or mnemonic resonance between the poetic insight and the strategic (martial) art calls for greater exploration in support of more appropriate strategies.

It is of course the case that constant practice by an individual practitioner may obviate the need for such mnemonic devices - since the body movements and reflexes then encode the strategic insight. However verbal devices triggering such insights are required in teaching such

skills and in communicating strategic opportunities to others to evoke coherent collective action.

The contrast of these views to western strategic thinking was first elucidated by Scott A. Boorman (*Protracted game: a Wei-Ch'i interpretation of Maoist revolutionary strategy*, 1971) who notably indicated the advantages of strategic thinking inspired by the game of "go" (*Wei-Ch'i* in Chinese), compared to that inspired by the game of "chess", as applied to the Vietnam conflict [more | more]. Both perspectives can be usefully contrasted with that offered by James P. Carse (*Finite and Infinite Games: a vision of life as play and possibility*, 1986) where: "A finite game is played for the purpose of winning, and infinite game for the purpose of continuing the play" [more]. This brings into perspective the the transcendent integrity associated with honourable engagement with an opponent -- much-extolled as a feature of martial art (cf *Honour Essential to Psycho-social Integrity: challenge to the nameless of dishonourable leadership*, 2005).

CONFIGURING THE PATTERN THAT CONNECTS

The conjunction of the WAAS and NATO events made it possible for participants to configure the understanding of their strategic engagement with their underlying themes through a pattern of complementary *haiku*. This is the proper conclusion of that "bicameral" gathering -- the "pattern that connects" so vital to conservation of quality, in the terms of Gregory Bateson. That pattern was notably the title of a presentation by Robert Horn in the WAAS workshop on the organization of knowledge for the benefit of humanity (chaired by Michael Marien). The recognition of this elusive pattern has remained a challenge down the ages:

- Heraclitus: The unapparent connection is more powerful than the apparent one
- Vaclav Havel: Education is the ability to perceive the hidden connections between phenomena.
- Fritjof Capra. *The Hidden Connections: a science for sustainable living* (2002)

The Zagreb event would be the first global event to have given form to the transition between essential paradigms in this way -- thus establishing a gateway for future transitions. It is appropriate to note that Kai Falkman (*The String Untouched*, 2005) sees the 110 *haiku* written by Dag Hammarskjöld as constituting an autobiographical set of similar, although personal, import.

Effectively the individual *haiku* marked the complementary insights and transformative moments through which participants were able to pass in order to embody understanding of a new strategic initiative. A configuration of complementary *haiku* thus provides markers of decisive moments of learning on the interweaving thematic journeys of participants through the knowledge space engendered by the gathering (cf *Cultivating the Songlines of the Noosphere: From presentations by representatives to embodying presence in transformation*, 1996). Participants

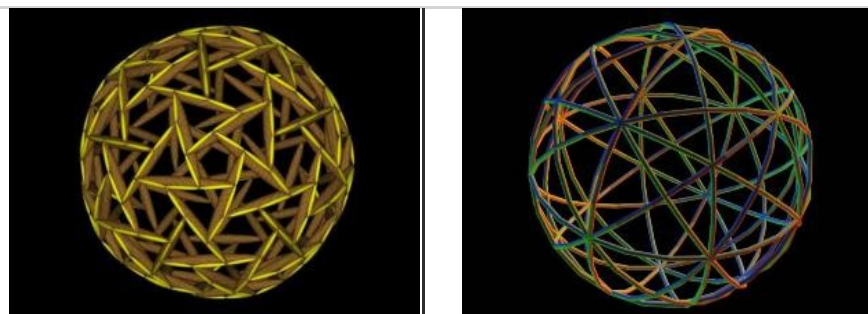
would have explored this pattern in a variety of sequences.

Such a configuration might be understood as a pattern of moments (of encounter) in kairotic time -- marked by *haiku* at the intersection of distinct journey experiences in chronological time. In any mind map of the event, this might be explored as a configuration of singularities juxtaposed through the interlocking of circular pathways -- as a skeletal framework -- in chronological time.

From a strategic perspective, it is possible that the essence of the above-mentioned skill of the "five rings" of Miyamoto Musashi, lies in the cognitive "interlocking" of those rings in practice through a configuration of nodal insights held "secret" to ensure competitive advantage (cf Boyé Lafayette de Mente. *Samurai Strategies: 42 martial secrets from Musashi's Book of Five Rings*, 2005).

From the neural level underlying conscious experience, this interlocking of cycles might be associated with the resonance phenomenon of "phase-locking" described by the neurophenomenologist Francisco Varela in which different brain regions are interconnected in such a way that their neurons fire in synchrony. As noted by Fritjof Capra (*The Hidden Connections*, 2002), in describing this emergence of transitory experiential states: "*Through this synchronization of neural activity, temporary 'cell assemblies' are formed, which may consist of widely dispersed neural circuits.*" This model has been applied to understanding of awareness of the moment (Francisco Varela, *Present-Time Consciousness*, 1999). This work is complemented by that of Gerald Edelman and Giulio Tononi (*Consciousness and Complexity*, 1998) who describe exchanges of parallel signals within and among brain areas that ensure a momentary "dynamic binding" of groups of nerve cells through a process termed "re-entry". In the words of Capra: "*Each conscious experience emerges from a functional cluster of neurons, which together constitute a unified neural process or 'dynamic core'*" This integrative dynamic core of changing activity patterns is then neither a thing nor a location but a process of varying neural interactions.

Schematics illustrating a configuration of kairotic Moments at the intersection of pathways in chronological time



Union of Intelligible Associations: remembering dynamic identity through a dodecameral mind, 2005 [images]

The life cycle of any individual, gathering or group could then be understood as a configuration of moments of encounter in kairotic time -- in which the timeless quality of those moments is integrated -- as coeval "across time", namely across the sequences of chronological time in which they are experienced. As smaller circles (or lesser circles) on the surface of any spherical representation of the whole (see above), such an understanding is consistent with artistic depictions by Australian Aborigenes of the Dreamtime in which current reality is held to be embedded -- using a multiplicity of circles [more]. These might be understood as a living intuitive sense of the nature of the access points to "semantic wormholes" into deep time, in its psycho-cultural sense, from the shallowness of chronological time (cf Tom Griffiths, *Travelling in Deep Time: La Longue Durée in Australian History*, 2000).

Such configurations of kairotic time reflects the sense of "composing a life" as articulated by Mary Catherine Bateson (*Composing a Life*, 1989). Embedding moments of kairotic time in a configuration suggests a new way of interpreting the insights of management cybernetician, and poet, Stafford Beer (*Beyond Dispute: the invention of team synteegrity*, 1994) in his icosahedral patterning of an infoset of 12 "issues" by 30 people through synteegration [more | more]. His work suggests the possibility of a theoretical underpinning for the widespread (as indicated by any web search) organization of strategic insight into "30 ways" or "30 secrets".

Other potential structural metaphors offering related insights are:

- molecular structure of clathrate (or cage) compounds in which a lattice of one type of molecule traps and contains a second type of molecule, notably as in the structure of foams
- resonance hybrid structure of some chemical molecules based on the covalent bond, notably benzene as fundamental to organic chemistry

Such structural understanding exemplifies the preoccupation of the Union of Intelligible Associations cited above (cf *Union of Intelligible Associations: remembering dynamic identity through a dodecameral mind*, 2005).

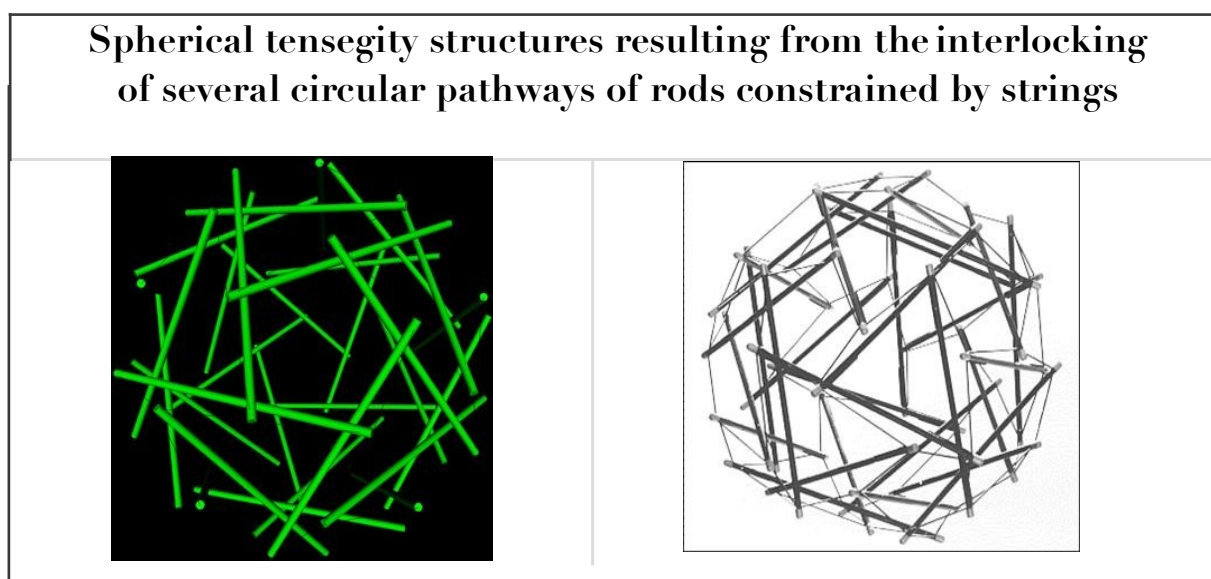
The configuration of knowledge then bears an interesting relationship to the mythic Net of Indra in the heavens -- attributed to a Buddhist Tu-Shun (557-640 A.D.) -- where at every crossing of one thread over another, there is a gem reflecting all other reflective gems, a fractal organization of knowing [more]. As a profound and subtle metaphor for the structure of reality, and of knowledge of it, Indra's Net has also been seen by a number of authors as a useful metaphor of the worldwide web (cf Martin Ryder, *Augmentation of the Intellect: network instruments, environments and strategies for learning*, 1994). Each object in the world is then not merely itself, but involves every other object in ways that have been a focus of postmodern exploration now rendered plausible, if not irresistible, in the light of the field theories of modern physics (cf David Loy, *Indra's Postmodern Net, Philosophy East and West*, 1993). The "jewel" at each intersection is then to be understood as a mode of knowing in kairotic time exemplified in this aesthetic by the pattern of associations evoked by a single *haiku* poem.

The pathways of the figures above may be represented differently through the tensegrity structures with which they are associated -- and which inspired Stafford Beer in his use of the term "syntegrity". One representation is in the figures below, with the strings in tension (more visible in the right-hand figure) constraining the rods under compression into a spherical configuration. In figures with more rods, the circularity of the pathways become more apparent - to the point that the rods on each pathway "kiss- touch" establishing the "continuity" of that pathway. This non-structural contact might also be understood as representing the jewel of kairotic experience - a paradoxical, existential suspension between two stages of a pathway through the "tunnels" of chronological time.

Resonating with this "kiss touch" context, as developer of the cognitive strategic gaming tools through the HipBone Project (an ambitious web variant of Hermann Hesse's *Glass Bead Game*), Charles Cameron has a web facility using the juxtaposition of two quotes (or images):

They are intended to work in a way that I learned from haiku: as thoughts dropped into the mind- pond, not so much for their own sakes as for their concentric ripples and the interference patterns between them.

Metaphorically again, the kairotic *haiku* moment may be understood as a form of non-linear "bridge" across the discontinuity resulting from the linearity along the pathway of chronological time -- and, as with the physics of sparks or lightbulbs, functioning as a source of light or enlightenment. Such understandings are echoed in the use of circlets of prayer beads -- each bead acting as a mnemonic marker pointing to a distinct moment of significance (*Designing Cultural Rosaries and Meaning Malas to Sustain Associations within the Pattern that Connects*, 2000).



The role of game-playing as a way of comprehending the nature of Indra's Net has been explored by Charles Cameron (*Hermann Hesse's Glass Bead Game: A Game Designer's Holy Grail...1997*).

Rather than presenting insight through a single linear sequence of arguments, as a journey, the proper integrative outcome therefore combines qualitatively distinct ways of knowing, related (as in the traditional pattern of symbols discussed above) as:

- a protective container or configuration (*earth* / "rock
- logic") of distinctively significant, complementary
- associations (*air*) with a mutually reinforcing informal
- dynamic ("water logic")
- constituting a source of transcendent identity and enlightenment (*fire*)
- perhaps together fundamental to what Edward de Bono terms "operacy" (*metal*)

A key achievement of the WAAS/NATO event might then be said to have been the framing of the challenge of global threats, such as terrorism, as an aesthetic challenge. There is a terrible beauty to be found in weaponry and its destructive power -- as the product of the best scientific minds of the world. But beyond the aesthetic quality of the martial arts in destructive confrontation between deadly enemies, the event pointed toward an even stranger aesthetic of mutual transformation. The transhumanist theme explored at the WAAS event may be a physical analogue, as with the preoccupations of ISAAC/Einstein (Irreducible Semi-Autonomous Adaptive Combat / Enhanced ISAAC Neural Simulation Toolkit) as an "artificial life laboratory for exploring self-organized emergent behavior in combat". *Haiku* could be understood to offer a device for communicating its nature -- as well as the strategic opportunity and pathways it offers.

STRATEGIC POTENTIAL OF COGNITIVE COMMONALITIES BETWEEN POETRY AND MUSIC

In his discussion of the relation between poetry and music, Damir Ibrisimovic (*Imagination is greater than knowledge*, 2005) notes:

The poetry of ancient sages was full of rhythm, pitch, rhymes and other "poetic tools" that would establish in listeners' minds associations across sometimes huge poems like Homer's Iliad. A rhythm would sometimes represent a character (or an emotion) without explicitly mentioning him (or emotion). A rhyme would invoke previously spoken words bridging time passed and forming "many-word concepts" that would otherwise be impossible to express in the spoken language.

These "poetic tools" of old sages were very much aimed at causing repeated invocations (associations) of previously expressed thoughts/images directing thoughts of listeners (through repetition) towards a "picture as a whole" of the whole poem in which each of the "elements" was re-enforcing all others. This enabled new levels of consistencies in evolution of culture. Music also has other even more important aspects. Through the rhythm it enables listeners to feel and act

(dance) in (cooperative) unison that increases a sense of belonging (or togetherness) to almost magical levels. Some kinds of (shamanistic) music seem to be also tuned to "pulses" of nature (as we perceive them) increasing a sense of togetherness with everything that surrounds us.

William Harris (*Metrics in Verse and Poetry: the cramping of free expression*), in discussing that relationship, notes:

Over time Poetry acquired the role of container for important human thoughts and subtler associations, while Prose was good for history and documentation, essays and philosophy what we need most is openness and a fine sense of subtlety, taking time to watch the processes of thought as ideas configure themselves in an auditory montage within our consciousness. It requires mortar to put things together firmly, and the mortar of music or of any other art is always the same.

Such insights are reinforced by the suggestion of Francisco Varela (*Phenomenology in Consciousness Research*, 1996) that the best way to understand the nature of conscious experience is through a musical metaphor -- potentially implying the nature of the reinforcement offered by music. Frijtof Capra (*The Hidden Connection*, 2002) describes this as:

The best way to think of this neural process is, perhaps, in musical terms. There are noises; then they come together in synchrony as a melody emerges; then the melody subsides again into cacophony, until another melody arises in the next moment of resonance.

Operationally, the role of music in "organizing" human knowing is evident from its use to "psych up" combatants, or to terrify opponents (even in modern techniques of "psyops"), in addition to its traditional role as "sacred music" to dispose awareness to insightful modes of understanding. In the latter role it may play a major mnemonic role.

The potential importance of the aesthetic dimension in the future organization of knowledge -- the "search for a new program" through which collective reality is constructed -- is one requisite identified by Francisco Sagasti (*The Twilight of the Baconian Age: background paper for a book of essays on knowledge, progress and development*, 1997). Elsewhere (*Knowledge Gardening through Music: patterns of coherence for future African management as an alternative to Project Logic*, 2000) reference is made to the experimental use by some elite management schools of a working relationship with symphony orchestras as a catalyst for strategically relevant education.

Sagasti's other requisites are the recovery of a diversity of cultural perspectives on the human condition and the reinterpretation of the Promethean myth to include safeguarding non-western cultures and ecosystems. These address his recognition that:

By the time our understanding -- let alone our habits and institutions -- catch up with the products of our own intellect, we will have moved, once more, to uncharted territory. We do this by enlarging and transforming the realm of human experience; and also by creating new

realities, generating new realities and discovering new mysteries to be unveiled. We are living now in unique period of human history in which reality is being reconfigured for all. We are beginning a difficult transition towards something whose outlines cannot as yet be clearly discerned.

BEYOND KNOWLEDGE -- TO WISDOM ?

A number of speakers at the WAAS event referred to the transition from information through knowledge to wisdom. Some specifically drew attention to the spiritual dimension beyond. As noted above, *haiku* are closely associated with a mode of expression favoured by Taoists sages and specifically those associated with "crazy wisdom". The emergence and recognition of wisdom is understandably challenged by a number of factors (cf *Global Strategic Implications of the Unsaid: from myth-making towards a wisdom society*, 2003; *The Isdom of the Wisdom Society: Embodying time as the heartland of humanity*, 2003, *Being Other Wise: dynamics of a meaningfully sustainable lifestyle*, 1998; *Development beyond Science to Wisdom: Facilitating the emergence of configurative understanding in Councils of the Wise through computer conferencing dialogue*, 1979).

The transition is most insightfully explored by Peter Collins through his work on holistic mathematics. He argues (in a personal communication) that chronological time can be linked very closely with a linear notion of dimension whereas kairotic time relates to a more mysterious circular notion:

However philosophically there are significant differences as between linear (i.e. unambiguous) and circular (i.e. paradoxical) notions. Whereas linear notions correspond to 'real' (i.e. specifically conscious), the circular correspond to 'imaginary' (i.e. holistically unconscious) notions of meaning. Now this is embodied in the dimensional relationship $2\pi i = 0$ [derived from Euler's identity]. In other words just as we in switching from linear (analytic) to circular (holistic) meaning we likewise switch from 'real' (conscious) to 'imaginary' (unconscious) notions, likewise in switching geometrically from the unit line (as radius) to the overall circle (as circumference) we here switch from a real to an imaginary definition of units. So the Euler formula then embodies a true (unreduced) circular as opposed to (reduced) linear notion of dimension....

Efforts to map the complex plane in terms of "real" and "imaginary" axes have shown that the Euler function also plays a role in describing the interior of the Mandelbrot set (cf *Psycho-social Significance of the Mandelbrot Set: a sustainable boundary between chaos and order*, 2005) [more]. Collins continues:

In chronological terms all moments of time are uniform. In this sense it does not matter when events occur. However in kairotic terms all moments are distinct (i.e. possess a unique qualitative significance). Therefore the moment in which an event occurs is uniquely

significant. So what is happening in these kairotic moments is that both the exterior (objective) and interior (subjective) aspects of understanding are fused in dynamic balance releasing the unconscious through spiritual insight.

Collins sees this condition as quite similar to the experiential singularity (discussed above), arguing that "Indeed the culmination of the causal level -- which represents the pure spiritual experience of the unconscious - is often represented as an apex or point ('bindu') so that all spiritual meaning is concentrated in each moment (that is now empty of ego identification with conscious phenomena). He concludes:

However even in everyday events something of the same experience can be especially apparent at key moments - which we can discern as truly significant. So, recognising such key moments (of kairotic time) - which often during times of crisis - is very important in terms of personal and political decision-making. Indeed I was impressed with the saying attributed to Jean Monnet who was so influential in the early formation of the EU: *'people only accept change when they are faced with necessity, and only recognise necessity when crisis is upon them'*

CONCLUSION

The key question, given the potential mnemonic association of *haiku* with the martial arts and strategic decision-making, is to what degree (and how) such an art enables (or predisposes) the mind to take decisions in terms of "strategic intuition" (cf Lamar Tooke and Ralph Allen. *Strategic Intuition and the Art of War, Military Review, 1995*). Like those described in relation to the "flow experience" (cf. Mihaly Csikszentmihalyi, *Finding Flow: The Psychology of Engagement with Everyday Life, 1998*), such decisions might be described as:

- more effective
- qualitatively superior
- more elegant
- of a higher order, requisitely responsive to the complexity of a situation (cf. Ashby's Law)
- responsive to higher order questions (cf *Engaging with Questions of Higher Order: cognitive vigilance required for higher degrees of twistedness, 2004*)

From such a perspective, how would those variously motivated to undertake "violent" or "non-violent" strategies be empowered? Might they then be able to detect surprising transformations of their initial understanding of a strategic situation that would ensure a qualitatively superior outcome? How can kairotic moments be "evolved" through imbuing the context with greater

significance -- imbuing the environment with intelligence? Would such thinking prove appropriate to the strategic challenge of terrorism? (cf. *Transforming the Encounter with Terrorism*, 2002)

In the light of the arguments of Francisco R Sagasti (*Knowledge and Innovation for Development: the Sisyphus Challenge of the 21st Century*, 2004; *Development Cooperation in a Fractured Global Order*, 1999), notably his reference to the twilight of the 400-year Baconian era, the WAAS theme of the *Future of Knowledge (Evolutionary challenges of the 21st century)* can usefully be reframed in terms of providing a new kind of order to contain fragmentation. From such a perspective, the accompanying NATO workshop focus on *Developing resilience in societies at risk and threatened by terrorism* calls for new *existential* understanding of who is likely to be terrorized within such a fragmented order, and by what, and what strategic resilience is then possible (cf *Varieties of Terrorism: extended to the experience of the terrorized*, 2004).

*The study found this
Haiku holds the threat of death
Write prose live longer*

(James Kaufman, [Average Literary Life Spans](#)
Journal of Death Studies, 2004)

BIBLIOGRAPHY

- Jean Baudrillard. The spirit of terrorism [L'esprit du terrorisme]. *Le Monde* 2 November 2001 [text]
- Michael Knox Beran. In Defense of Memorization. The Manhattan Institute, *City Journal*, Summer 2004.[
- R.H. Blyth. History of Haiku. Japan: Hokuseido Press, 1963
- Angelo Bonadonna and Megan Hughes. Kairotic Technologization. *Kairos* Issue 7.3
- Scott A. Boorman:
- Protracted game: a Wei-Ch'i interpretation of Maoist revolutionary strategy. Oxford University Press, Incorporated, 1971.
 - Deception in Chinese Strategy. In: William Whitson, *The Military and Political Power in China in the 1970s*. (1973) pp.313-337
- Dean A. Brink. The Formation of Allusive Resilience in Waka and Its Relevance to Meiji Shintaishi. *Japanese Poeticity and Narrativity Revisited, Proceedings of the Midwest Association for Japanese Literary Studies*, Vol. 4 (2003), 166-83. [text]
- Fritjof Capra. The Hidden Connections: a science for sustainable living. HarperCollins, 2002
- Gary Chicoine. Requisite Cognitive Skills for Decisions About Systems. MetaBridge, 2003 [text]
- Ian Codrescu. Rules of Form and Freedom of Spirit in Haiku (The Keynote Speech for WHF2000, London-Oxford Conference) [text]
- Mike Coombs and Don Bix. Czerwinski's Order Regimes: Where Should We Begin to Address the IO Risk? Proceedings of the 2000 IEEE Workshop on Information Assurance and Security WA2-2 8:00 United States Military Academy, West Point, NY, 6-7 June 2000 [text]
- Richard Cureton. A Temporal Theory of Poetic Rhythm: [comment on book in progress]
- Tom Czerwinski:
- Nonlinearity and Military Affairs: a working bibliography. Information Resources Management College, National Defense University, 1999 [text]
 - Coping with the Bounds: Speculations on Nonlinearity in Military Affairs. Washington, DC: National Defense University, 1998. [text]
- Char Davies. Changing Space: Virtual Reality as an arena of embodied being. In Beckmann, John (Ed). *The Virtual Dimension. Architecture, Representation, and Crash Culture*, Princeton Architectural Press, 1998, pp. 145-155
- Bob Grumman. A Divergency of Haiku: ToxanAtomyzd. *Modern Haiku* 34:2 (summer 2002), pp. 20-26
- V S M de Guinzbourg (Ed.). Wit and Wisdom of the United Nations: proverbs and apothegms on diplomacy. New York, Paroemiological Society, 1961
- Boyé Lafayette de Mente. Samurai Strategies: 42 martial secrets from Musashi's *Book of Five Rings*. Tuttle, 2005
- Susan E. Durham. Chaos Theory for the Practical Military Mind. Maxwell AFB, AL: Air Command and Staff College, March 1997.
- Antulio J. Echevarria. Dynamic Inter-Dimensionality: A Revolution in Military Theory. *Joint ForceQuarterly*, Spring 1997: 29-36. [text]
- Gerald Edelman and Giulio Tononi. Consciousness and Complexity, *Science*, December 1998, 282, 1846- 1851
- Liane Gabora. A Day in the Life of a Meme. To appear in *The Nature, Representation, and Evolution of Concepts* (ed. Philip van Looche) Routledge Press, 1997.[text]
- Malcolm Gladwell. Blink: The Power of Thinking Without Thinking. Little, Brown, 2005

James W. Hackett:

- That Art Thou: A Spiritual Way of Haiku. (a manuscript in progress, 2005)
- The Way of Haiku. Tokyo: Japan Publications Inc., 1969
- Glenn M. Harned. The Complexity of War: The Application of Nonlinear Science to Military Science. Quantico, VA: Marine Corps War College, 1995.

Michael Heim:

- The Metaphysics of Virtual Reality. Oxford University Press, 1993. Virtual Realism. Oxford: Oxford University Press, 1998.
- Virtual Reality and the Tea Ceremony. In: Beckmann, John (Ed). The Virtual Dimension. Architecture, Representation, and Crash Culture (pp. 156-77). Princeton Architectural Press, 1998. The Feng Shui of Virtual Environments. 2000 [text]
- William J Higginson. The Haiku Handbook. Bugei

Trading Company Masako K. Hiraga:

- Metaphor-Icon Link in Poetic Texts: A Cognitive Approach to Iconicity. *The Journal of the University of the Air*, No. 16, 1998: 95-123 [
- 'Blending' and an Interpretation of *Haiku*: A Cognitive Approach. Paper presented at the 2nd International Conference of the Literary Semantics Association, Freiburg, Germany, 1997

Yoel Hoffman (Comp.). Japanese Death Poems: Written by Zen Monks and Haiku Poets on the Verge of Death. Tuttle Publishing, 1998.

ISAAC / Einstein. Irreducible Semi-Autonomous Adaptive Combat / Enhanced ISAAC Neural Simulation Toolkit. [An Artificial Life Laboratory for Exploring Self-organized Emergent Behavior in Combat].

Terrorism, Nonlinearity and Complex Adaptive Systems: Links to online papers.

Anthony Judge:

- Sustainability through the Dynamics of Strategic Dilemmas: in the light of the coherence and visual form of the Mandelbrot set, 2005 [text]
- Humour and Play-Fullness: essential integrative processes in governance, religion and transdisciplinarity, 2005 [text]
- Engaging Macrohistory through the Present Moment, 2004 [text]
- Navigating Alternative Conceptual Realities: clues to the dynamics of enacting new paradigms through movement, 2002 [text]
- Missiles, Missives, Missions and Memetic Warfare: Navigation of strategic interfaces in multidimensional knowledge space, 2001 [text]
- Enhancing the Quality of Knowing through Integration of East-West metaphors, 2000 [text]
- Knowledge Gardening through Music: patterns of coherence for future African management as an alternative to Project Logic, 2000 [text]
- Designing Cultural Rosaries and Meaning Malas to Sustain Associations within the Pattern that Connects, 2000 [text]
- Envisaging the Art of Navigating Conceptual Complexity: in search of software combining artistic and conceptual insights, 1995 [text]
- Transdisciplinarity-3 as the emergence of patterned experience, 1994 [text]
- Poetry making and Policy making: arranging a marriage between Beauty and the Beast, 1994
- Aesthetics of Governance in the Year 2490, 1990

John W. Killigrew. Sun Pin's *Art of War*: A Summary. *Air University Review*, July-August 1980

Charles C. Krulak. Cultivating Intuitive Decisionmaking, *Marine Corps Gazette*, May. 1999: 18-22.

Fred Lerdahl. The Sounds of Poetry Viewed as Music. *Annals of the New York Academy of Sciences*, 2001; 930: 337-354. [

David Loy. Indra's Postmodern Net. *Philosophy East and West* Vol. 43, No. 3 (July 1993) pp. 481-510

- Jan Mieszkowski. *Schelling and Romanticism: Tragedy and the War of the Aesthetic*. University of Maryland, Romantic Circles Praxis Series, 2001 [text]
- C R Miller. *Kairos* in the rhetoric of science. In Witte, S. P., Nakadate, N., and Cherry, R. D. (Eds.). *Rhetoric of Doing: Essays on Written Discourse in Honor of James L. Kinneavy*. Southern Illinois University Press, 1992.
- Kirsi Monni. *The Poetic Movement of Being: philosophical interpretations of the new paradigm of dance in the light of Martin Heidegger's thinking and the artistic work in years 1996-1999*. Doctoral thesis published by the Theatre Academy of Finland, 2004. [abstract]
- Michael O'Callaghan. *The Pattern that Connects: the world situation to our own way of seeing it* [text]
- Emiko Ohnuki-Tierney. *Kamikaze, Cherry Blossoms, and Nationalisms: The Militarization of Aesthetics in Japanese History*. University of Chicago Press, 2002 [review]
- Josip Pajk. *Information or Knowledge Warfare?* December 1997 [text].
- Edwina Pio. *What's Stopping You? Find out through Haiku, Workplace Spirituality* [text]
- Gabriel Rosenstock. *Haiku Enlightenment*. *World Haiku Review*, 2002-2005 [1 | 2 | 3 | 4 | 5 and 6]
- Francisco R. Sagasti:
- Knowledge and Innovation for Development: The Sisyphus Challenge of the 21st Century. Edward Elgar Publishing, 2004
 - Development Cooperation in a Fractured Global Order. IDRC/CRDI, 1999 [comment]
 - The twilight of the Baconian age: Background paper for a book of essays on knowledge, progress and development, 1997
- Haruo Shirane. *Beyond the Haiku Moment*. *Modern Haiku*, XXXI:1, Winter/Spring 2000, 54 [text].
- Whittaker D. Source. *Tigers at play: Stafford Beer's poetry*. *The International Journal of Systems and Cybernetics*, Volume 33, Numbers 3-4, March 2004, pp. 547-553 [text]
- Anthony P. Stone. *Time as Chronos and Kairos: Physical and metaphysical time* [text]
- Key Sun. *How to Overcome without Fighting: an introduction to the Taoist approach to conflict resolution*. *Journal of Theoretical and Philosophical Psychology*, Vol. 15(2), 161-171, 1995 [text]
- Sun Tzu. *The Art of War* [comment]
- Sun Tzu II (Sun Bin). *The Lost Art of War*. HarperSanFrancisco, 1996 (translated with commentary by Thomas Cleary)
- Brian Tasker. *Staying with the Moment: Our Western Haiku Tradition*. *World Haiku Review*, Vol. 1, Issue 1: May 2001
- J R R Tolkien. *On Fairy Stories*. In: *Tree and Leaf*. Allen and Unwin, 1964
- Lamar Tooke and Ralph Allen. *Strategic Intuition and the Art of War*, *Military Review*, 03-04 1995: 10-18
- Yamamoto Tsumetomo. *Hagakure: the Book of the Samurai*, Kodansha International, 1979 (translated by William Scott Wilson)
- Francisco J. Varela. *Present-Time Consciousness*. *Journal of Consciousness Studies*, 1999, 6, 2-3, 111-140
- Frances Yates. *The Art of Memory*. Penguin, 1969
- J -A Yates and W Orlikowski . *Genre Systems: Chronos and Kairos in Communicative Interaction*. In: R. Coe, L. Lingard, and T. Teslenko (Eds.). *The rhetoric and ideology of genre*. pp. 103 -121. Cresskill, NJ: Hampton Press, 2002.
- Yoriko Yamada-Bochynek. *Haiku East and West: a semiogenetic approach*. Brockmeyer: Bochum. 1985
- POETRY (MILITARY AND WAR):**
- Jan Barry. *Peace is Our Profession: Poems and Passages of War Protest*. East River Anthology, PA, 1981
- George Herbert Clarke (Ed). *Treasury of War Poetry: British and American Poems of the World War 1914-1917*, 1917 [online].

Paul MacNeil. Polemics in Haiku - a short essay. *WHCessay*, 1999 [text]
James Nechtman. German war poetry Poets Against War. *Newsletter*
Lawrence Pollard. How war inspires the world's poets. *BBC News*, 10 November 2002.[text]
Harvey Shapiro (Ed). Poets of World War II, The Library of America, New York, 2003
[review] Serge Tomé. At War... Haiku Anthology of past and present wars.

POETRY (3D) AND HYPERTEXT HAIKU:

David Bryant. Hyperku: A three-dimensional hypertext verse form created, 2002 [text] .
Daniel Greene.Hyper Haiku: Inspired Meditations in Hyperlinked Haiku, 2003 [text] [related sites on hyperku]
Dolores Hooper. Hypertext Haiku, 2004 [text]
David Knoebel. Wheels Word Chamber Carousel [text] Mike Kolitsky:
• Creating Poetry for Cyberspace: a 3-D Haiku Experience, 1999
• 3D Haiku (explored in a virtual reality browser)
The Organic Chemistry Haiku Project [text]
Ron Sparks.Periodic Table of Haiku, 2001 [demo]
Naoko Tosa and Seigow Matsuoka. Cultural Computing: ZENetic Computer. In: Proceedings of The 14th International Conference on Artificial Reality and Telexistence - ICAT 2004.

INTERACTIVE PLAN

Introduction

Conventional attributes of haiku

Semantic and epistemological potential of haiku

Experiential focus of poetry

Haiku and the martial arts

Strategic potential of haiku

Catalytic role of haiku in kairotic time

Existential quality of life-and-death decisions

Haiku and strategic decision making

Natural cognitive templates offered by haiku

Cognitive configuration of haiku -- and dimensions of strategic engagement

Configuring the pattern that connects

Strategic potential of cognitive commonalities between poetry and music

Beyond knowledge -- to wisdom?

Conclusion

References



This work is licensed under a Creative Commons Attribution-Non Commercial 4.0 International License.

